

FOOD FORTIFICATION FOR ANEMIA PREVENTION

KEEPING PROGRAMS AND MARKETS MOVING

WHO AREA PROGRAM JUNE 25, 2020

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WIDE DISRUPTIONS TO FOOD SYSTEMS FROM COVID-19

SUPPLY SIDE

- Limitations on the movement of goods, particularly imported foods and fruits/vegetables.
- Bangladesh: Transport costs rise by 20% and labor shortages are leading to considerable wastage of milk, vegetables, poultry, and fish.
- Indonesia: 24% decline in available SKUs for fresh vegetables from March to May 2020.
- Internationally-sourced premix higher cost: Sea-freight costs have increased by 20%; air-freight has risen by 250% (between Europe to West Africa)
- Lower demand combined with higher input and processing costs put SMEs at risk for bankruptcy

DEMAND SIDE

- Remittances to Sub-Saharan Africa expected to decline by 23.1% due to crisis
- GAIN analysis: Of 137 country-food combinations, 111 show price increases.
 - Largest in Rwanda (19.5%), Tanzania (12.3%), and Mozambique (10.5%).
 - Foods with the greatest increases were cheese (12.8%), onions (10.5%), chicken (10.1%), and oranges (9.5%).
- Higher demand for shelf-stable products, such as maize and porridge flour, respectively

BUT IRON INTAKE WAS LOW EVEN BEFORE COVID-19

MN intake (as % of EAR/RNI) based on natural foods + fortified foods

		Vitamin A	Folate	Iodine	Iron ¹	Zinc
India	Rural Bihar	16%	62%	204%	22%	122%
	Rural Odisha	37%	59%	123%	15%	97%
	Rural Rajasthan	45%	51%	157%	35%	166%
	Rural Uttar Pradesh	29%	49%	141%	20%	118%
	Rural Andhra Pradesh	69%	47%	184%	14%	104%
	Rural Gujarat	94%	46%	138%	29%	131%
Nigeria	Akwa Ibom	145%	58%	284%	42%	242%
	Borno	100%	58%	284%	42%	196%
	Kaduna	107%	58%	284%	33%	177%
Ethiopia	Rural Ethiopia	66%	50%	200%	41%	161%

Driven by USI

Notes: Natural micronutrient intake is relatively low across the board, except in the case of zinc (where EAR is met) and folate (still falls short despite 40-60% contribution from natural MN intake). Incorporates compliance data where available (Nigeria), otherwise assumes vehicles are fortified 100% to standards

0-70% of EAR

Driven by intake of cereals, cassava and meat depending on region

70-100% of EAR

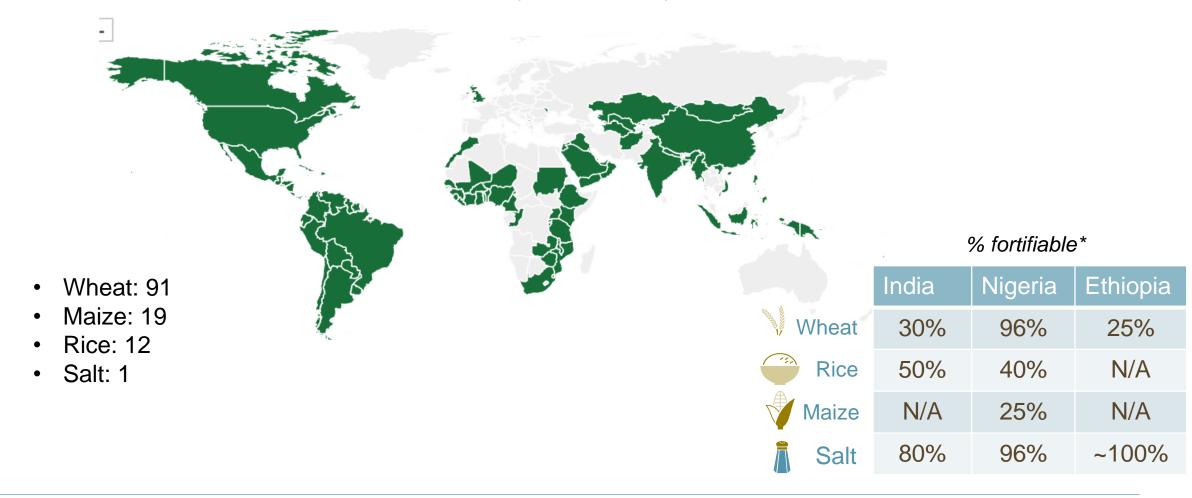
Meets or exceeds EAR

^{1.} Percentage of RDI shown for iron, as EAR is N/A. Note that DFS contribution to iron in current state assumed to be zero, since most programs are in pilot stage (India).

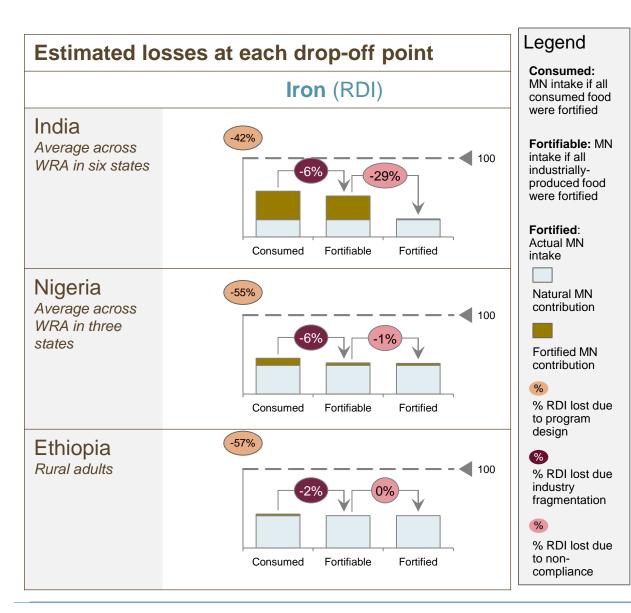
^{2.} Source: BCG Impact Assessment, unpublished

COUNTRIES WITH IRON IN THEIR FORTIFICATION STANDARDS

94 countries have iron in either a mandatory or voluntary standard for at least one vehicle



RDI LOST: PROGRAM DESIGN, INDUSTRY FRAGMENTATION, AND COMPLIANCE



Key points

- We rely heavily on the gap filling potential of fortification for iron.
- Programs are not well designed to meet the gap.
- We need to address industry fragmentation and compliance against mandates head-on.
- Iron fortification programs are making little contribution to overall iron intakes in geographies examined.

MAKING FORTIFICATION MARKETS MORE EFFECTIVE

Industry incentives

Enhance the focus

Level the playing field and lower risk

Technical capacity-building

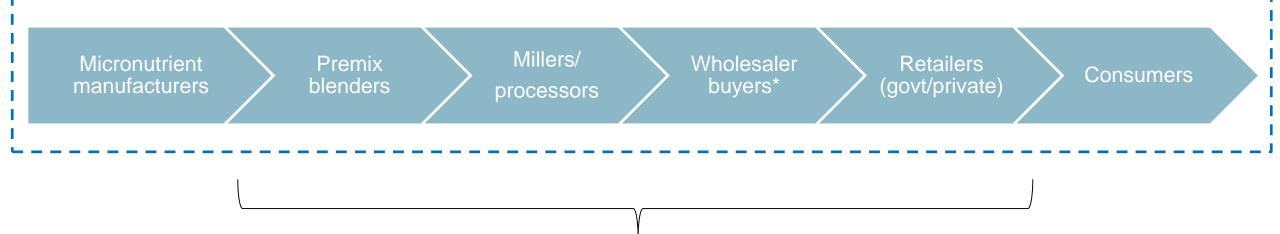
Build capacity of mills/processors to fortify; labs to bolster testing capacity; government regulators to strengthen enforcement mechanisms

Fortification mandates

Enact national/regional fortification standards for highly consumed vehicles at appropriate levels of iron fortification

FOOD FORTIFICATION VALUE CHAIN

Government-issued fortification standards and regulators

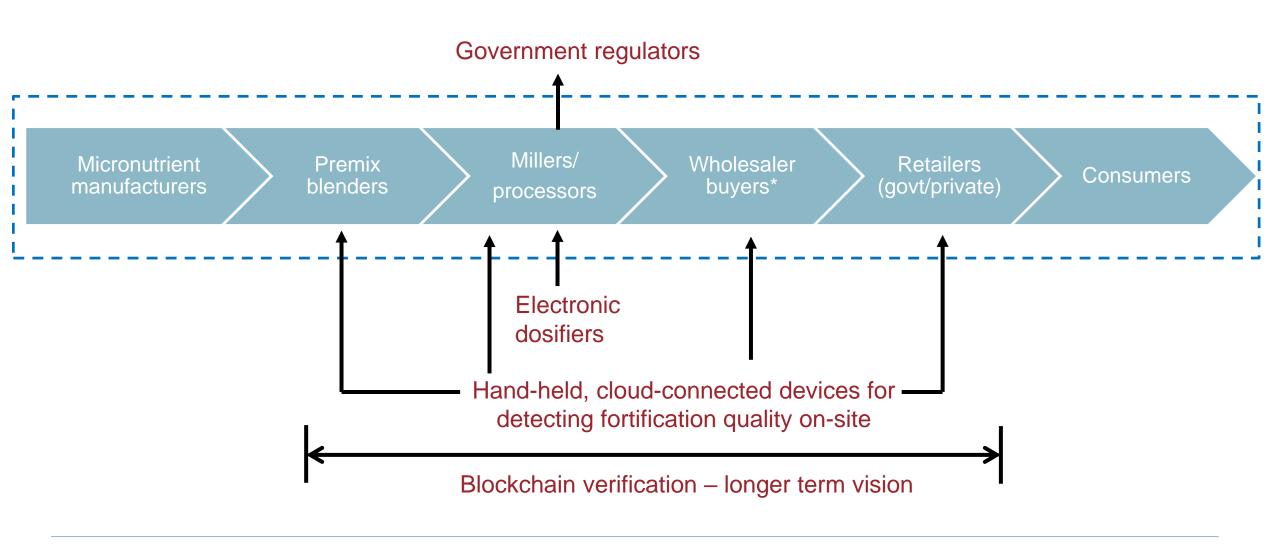


LEVEL THE PLAYING FIELD

- No player is disadvantaged by complying with mandates
- Equitable access to inputs and capacity building needs

^{*}Re-packagers, distributors, food manufacturers

LEVERAGE THE IT REVOLUTION FOR QUALITY DATA



^{*}Re-packagers, distributors, food manufacturers

ENABLE ACCESS THRU BUSINESS MODEL INNOVATION

LABORATORIES

PREMIX DISTRIBUTORS/SUPPLIERS

MILLERS/PROCESSORS

Commodities

- Premix
- Laboratory consumables
- Equipment (i.e. dosifiers)



Services offered

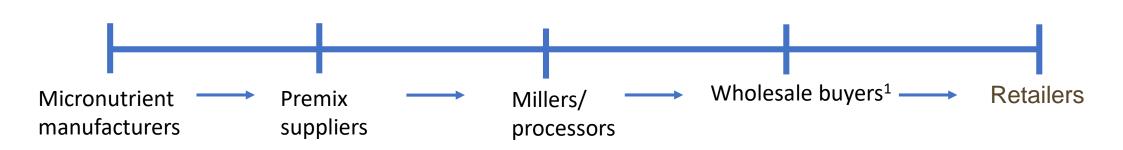
- Procurement
- Credit
- Quality certification

BEYOND REGULATOR, GOVERNMENT AS ENABLER



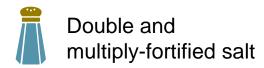


Raising awareness amongst supply chain players and consumers



- Win business through optimal quality/price of products
 - Create pull through the supply chain

EXPAND VEHICLES THROUGH WHICH IRON IS CARRIED



Challenges

- Input salt: Higher NaCl purity and lower moisture content required than for iodized salt (capital investment).
- Organoleptic: Black spots during storage if low quality premix; discoloration in cooked foods.
- Cost: Estimated \$0.03 premium on a \$0.05 kg/salt in India (60% increase if not subsidized).
- **Guidelines:** WHO recommendations for reducing salt consumption to < 5g/day places pressure on the concentration of iron required for reaching target MN levels.
- Risks: Potential for the introduction of DFS to jeopardize the success of existing salt iodization programs.

Opportunities

- R&D: FePP with enhanced bioavailability to improve organoleptic profile and tolerance to low-grade salt.
- Quality: Improve quality of existing DFS premixes through quality guidelines and stronger QA/QC.
- Channel cultivation: Stronger pull from social safety net programs (and expanded pilots into retail markets) to reach economies of scale for producers and reduce price premium.

A WAY FORWARD: DURING COVID AND BEYOND

- In the short term:
 - Support policies to ensure access to premix (national stockpiles, zero levies)
 - Leverage social safety net programs for delivering fortified foods to the vulnerable
 - Continue supporting SME operations through subsidies and/or low-cost loans
- Build back better:
 - Critically examine the design of iron-fortification programs
 - Leverage IT to strengthen the credibility and transparency of fortification quality
 - Expand local access to fortification inputs to enhance SME engagement and reduce the impact of future shocks
 - Integrate fortification into a broader quality agenda to better align with industry priorities and capitalize on inherent competitive dynamics.
- With adjustments, iron-fortification programs can better deliver on their promise.