

Enhancing Leadership in Global Health – Thailand under WHO Country Cooperation Strategy 2022-2026

EnLIGHT Action Plan 2022

A. background

Most of public health agenda in modern time have been classified as ‘*Wicked problem*’ due to their complexity, as well as interconnectedness and interdependency of causes and determinants, lying beyond any sector boundary. Wicked problem is impossible to solve with isolated effort within one sector, or any approach based on single discipline. Countries increasingly realize the limitations of countries in tackling modern health problem alone.

Global Health is the “area of study, research, and *practice* that places a priority on improving health and achieving equity in health for all people worldwide”. Although the term has been used for long, the modern concept of Global health has evolved from the practice of ‘international health’ since the second World War. The major conceptual shift is from donor & recipient relationship toward the development partners.

The CCS-Enhancing Leadership in Global Health – Thailand (EnLIGHT) aims to promote demonstrated collective leadership and contributions of Thailand in global health, through enhancing Team Thailand’s collective capacity for collective international movements towards good governance for sustainable health.

EnLIGHT Program aims to address emerging key opportunities for Thailand in global health domains and beyond. It serves to congregates many actors and actions to work together as Team Thailand. Three groups of opportunities include;

- Opportunity to promote the synergy among CCS programs
- Opportunity to support implementation of the Thailand Global Health Action Plan (2021-2027), as the agreed mainframe, in a more coordinated manner
- Opportunity to support Thailand’s achievement in SDGs, especially with potential contribution from various international agencies, especially based on the convening leadership of WHO as the lead agency for SDG 3 in the Global Action Plan for Healthy Lives and Well-being for All.

The scope of EnLIGHT includes, but not limited to, spirits and areas covered by two 2017-2021 CCS programmes, i.e., the Global Health Diplomacy and International Trade and Health (CCS-GHD & CCS-ITH). CCS-GHD & CCS-ITH have clearly demonstrated their contribution to Thai RTG-CCS, health sector and Thai society in a number of ways. Also, it enhances value-added and return-on-investment of all 2022-2026 CCS programmes through five C principles: Collectiveness through Team Thailand, Collaboration beyond health sector; Compatibility with dynamic global health terrain, Catalysing role and Constancy for its reliability.

B. Mapping of Major movements for CCS programs and other global health domains

CCSs and beyond		Movements and potential implications in 2022
CCS	CCS- Public Health Emergencies (PHE)	<ul style="list-style-type: none"> • Amendment of International Health Regulations (IHR) 2005 • Intergovernmental Negotiation Body (INB) on the new treaty • 75th session of the World Health Assembly (WHA75) and 150th session of the WHO Executive Board (EB150) Agenda on Infection Prevention and Control
	CCS- Road safety	<ul style="list-style-type: none"> • Support the early implementation of Thai road safety strategic plan
	CCS– Migrant	<ul style="list-style-type: none"> • For example, International Migrants Day (18 December)
	CCS– Digital health	<ul style="list-style-type: none"> • WHO: Global Strategy on digital health 2020-2025
	CCS- NCD prevention and control (NCD)	<ul style="list-style-type: none"> • Establishment of Multi Partners Trust Fund NCD and Mental Health (Thailand as the founding members of MPTF Steering committee)
Platform	75 th World Health Assembly (WHA75)	<ul style="list-style-type: none"> • Universal Health Preparedness Review (UHPR), Thailand is one of the pilot countries • Sustainable financing agenda • NCD agenda • Global Strategy on Oral Health (focusing on monitoring framework) • Global Strategy on tuberculosis • General preparation for WHA (including Global Health Diplomacy training)
	Asia-Pacific Economic Cooperation (APEC)	<ul style="list-style-type: none"> • Thailand as APEC Chair (MOPH Thailand as Chair of the Health Working Group)
	Prince Mahidol Award Conference (PMAC)	<ul style="list-style-type: none"> • Selected theme: climate change and health (2023) • Commercial determinants of health (potential 2024 theme)
	Joint United Nations Programme on HIV/AIDS (UNAIDS)	<ul style="list-style-type: none"> • Thailand as Chair of the Programme Coordinative Board (PCB) of UNAIDS for 2022 (Stigma and discrimination, community-led action, young people, ...)
	ASEAN Health Development	<ul style="list-style-type: none"> • ASEAN Centre for Public Health Emergencies and Emerging Diseases (ACPHEED) • ASEAN Centre for Active Ageing and Innovation (ACAI) • ASEAN Health Cluster 3 on health systems strengthening and UHC

CCSs and beyond		Movements and potential implications in 2022
Issues	Sustainable Development Goals (SDGs)	<ul style="list-style-type: none"> • SDG Mid-term review • SDG monitoring (SEAR annual UHC and health-related SDG report)
	Universal Health Coverage (UHC) and Primary Health Care (PHC)	<ul style="list-style-type: none"> • The Partnership Project for Global Health and Universal Health Coverage Project (GLO-UHC) • World UHC Day • Preparation of High Level Meeting on UHC in 2023
	Health promotion	<ul style="list-style-type: none"> • Thailand as international learning hub for health promotion (THaiHealth) • Global Action Plan to Reduce Harmful Use of Alcohol (at WHA)
	Climate change and Health	<ul style="list-style-type: none"> • The 27th session of the Conference of the Parties - COP 27 (Egypt)
	COVID 19 Response	<ul style="list-style-type: none"> • Self-reliance on COVID 19-related products
	International trade and Health	<ul style="list-style-type: none"> • Review of Global strategy and plan of action on public health, innovation and intellectual property, for the period 2008-2022
	Health system governance	<ul style="list-style-type: none"> • Participatory public policy process, social participation
General	Capacity building	<ul style="list-style-type: none"> • Global Health Fellowship Programme (GHFP) • Specific skills • PMAC 2022

C. Priority topics for 2022

Below list might include, but not limited to;

- Build back better for health system development (Public health emergency, health system governance, access to medicine)
- Climate change and health (as the selected theme for PMAC 2023, COP27)
- Chairpersonship (UNAIDS PCB, APEC)
- Commercial determinants of health (as proposed theme for PMAC 2024, international trade and health, NCD, health promotion), focusing on the interference of transnational operators
- Thailand as the international learning hub for health promotion (NCD, health promotion, road safety, UHC)

D. Technical program actions

Expected 2022 outcomes

1. Enhanced leadership and contribution of Thailand for global health movements
2. Strengthened collective capacity on global health of “Team Thailand”
3. Promote Thailand’s achievements of SDG and other global targets

Activities	Tentative outputs*
1. Knowledge generation	
1.1 Research	2 medium size research, (operation period of 6-9 months) e.g. <ul style="list-style-type: none"> • ITH area (Political economy of public participation in international trade negotiation) • Access to medicine area • PHE • SDGs
1.2 Technical report	3 technical papers e.g. <ul style="list-style-type: none"> • Road safety • UNAIDS/PCB • SDGs • Oral health
2. Capacity building	
2.1 Training media	3 media/tool [might be officially launched in EnLIGHT main conference (2.4) + Resource Center on Global Health] <ul style="list-style-type: none"> • E-Learning materials (2): 1) ITH and COVID 19: Lesson learned; 2) SDGs
2.2 Workshop	<ul style="list-style-type: none"> • Global health governance (might adjunct to WHA Preparation) • Trade treaty and health (might integrated with existing structure such as activity of National Commission on International Trade and Health Study (NCITHS)) • Workshops for specific skills e.g. speech writing, presentation, communication
2.3 Open journal club and networking events	<p>Once every two months</p> <ul style="list-style-type: none"> • Global Road Safety Targets • Lesson learned from WHA • Intersessional process between EB & WHA • Global Health Mechanism series: MOU • Global Health Mechanism series: PMAC • Global SDG progress index <p>Networking events among national authorities (e.g. Offices of international cooperation under MOPH departments and other organizations namely NHCO, NHSO, ThaiHealth, PMAC Secretariat)</p>
2.4 Major conferences	3 attached/satellite/cosponsor events e.g. <ul style="list-style-type: none"> • Road safety conference • NCD Forum • PMAC • Thai Health events
	1 Standalone event, in partnership with EnLIGHT Core group, in November 2022

Activities	Tentative outputs*
2.5 Global Health Fellowship	Training workshop and internship of mid-career fellows
3. Global health movements	
3.1 Position paper	3 papers on selective topics, e.g. <ul style="list-style-type: none"> Pandemic treaty & International Health Regulations (IHR) UNAIDS PCB meeting & additional events PMAC preparation (climate change and health)
3.2 Global health experience	<ul style="list-style-type: none"> 15 Supported junior scholars to play active role in global health platforms in consultation with scientific advisory group on appropriate events and agenda Mission reports
4. Knowledge management	
4.1 Knowledge management media 4.2 Communication channel	Communication materials through broad audience and Resource center on Global Health <ul style="list-style-type: none"> 10 short communication 10 social media materials 2 audio and VDO format pieces
4.3 Decoding Thai Experience	2 knowledge management papers <ul style="list-style-type: none"> Lesson learned from 75th WHA 25 years of capacity building in global health in Thailand
5. Program management and coordination	
5.1 EnLIGHT Progress report	year-end report with one section on the detail or plan or progress of EnLIGHT Dashboard

*To be advised by SAG and PSC, and agreed up on by CCS program managers and partners

E. Governance, management and coordinating actions

Structure	Key Expectation/deliverable	Note
Programme Steering Committee	<ul style="list-style-type: none"> Establishment of EnLIGHT Programme Steering Committee (PSC) To agree up on TOR of PSC and subsidiary bodies (such as scientific advisory group) To help identifying global health topics/opportunities/events/programmes/institutions and individuals To monitor progress and oversee performance of EnLIGHT 	2 per year
Scientific Advisory Group (SAG)	<ul style="list-style-type: none"> Establishment of Scientific Advisory Group Compliance and quality of technical product, including as reviewing board for technical project proposals Guidance on technical matter for capacity building event/activities and global health movement agenda Guidance on selection of promising junior scholars for global health experience activity 	2 per year

Structure	Key Expectation/deliverable	Note
EnLIGHT Core Group	<ul style="list-style-type: none"> To brainstorm on program execution Monitor operation progress 	2 per year and additional Ad hoc
Coordination with other CCS-programmes	<ul style="list-style-type: none"> Agreed topic in-demand for support from EnLIGHT Identified event/activities and protocol of support 	At least 2 per years per programme, both executive and operation level
Managing CCS-core team	<ul style="list-style-type: none"> Team and program management Visibility Partnership and networking protocol 	

F. Budget items

Estimation of budgeting is **10,258,600 THB**. Item details are below;

Strategic Action	Activities		Output		Quantity x budget per unit	Budget (Baht)
1. Knowledge generation	1.1	Primary Research	1.1.1	Research report	2 reports x 500,000 Baht	1,000,000
	1.2	Secondary research	1.2.1	Technical paper/policy brief/factsheet	3 pieces x 40,000 Baht	120,000
2.Capacity building	2.1	Training media/materials	2.1.1	E-learning material/module	2 pieces x 50,000 Baht	100,000
	2.2	workshop	2.2.1	Workshop	2 workshops x 300,000 Baht	600,000
	2.3	Global health journal club	2.3.1	Journal club	6 times x 5,000 Baht	30,000
	2.4	Major conferences	2.4.1	Attached event/satellite event	3 events x 200,000 Baht	600,000
			2.4.2	Standalone event	1 event x 1,950,000 Baht	1,950,000
	2.5	Global Health Fellowship programme (GHFP)	2.5.1	GHFP	1 fellowship program x 600,000 Baht	600,000
3.Global Health movements	3.1	Technical preparation for selective movement	3.1.1	Position paper	3 papers x 30,000 Baht	90,000
	3.2	GH experience	3.2.1	GH event participation	15 persons x 100,000 Baht	1,500,000

Strategic Action	Activities		Output		Quantity x budget per unit	Budget (Baht)
4. Knowledge management	4.1	Data source development	4.1.1	Electronic files	10 files x 8,000 Baht	80,000
	4.2	Communication channels	4.2.1	Graphic and text media (for social media channel e.g. Facebook)	10 pieces x 5,000 Baht	50,000
			4.2.2	VDO format (e.g. YouTube)	2 pieces x 55,000 Baht	110,000
	4.3	Decoding Thai expertise/experience	4.3.1	Semi-technical report	2 reports x 75,000 Baht	150,000
	4.4	Maintenance of Resource center website	4.3.1	1 website maintenance	1 website x 50,000 Baht	50,000
5. Programme management and coordination	5.1	Programme management	5.1.1	EnLIGHT technical team	1. Program manager 80,000 baht x 0.2 FTE x 12 months =192,000 Baht 2. Researcher 60,000 baht x 0.6 FTE x 12 months x 2 person =864,000 Baht 3. Research assistant 25,000 baht x 1 FTE x 12 months x 1 person =300,000 Baht Financial and accounting officer 25,000 baht x 1 FTE x 12 months x 1 person =300,000 Baht Coordinators 35,000 baht x 1 FTE x 12 months x 1 person =420,000 Baht	2,076,000

Strategic Action	Activities		Output		Quantity x budget per unit	Budget (Baht)
			5.1.3	Partner individual/team networking dialogue	5 times x 5,000 Baht	25,000
	5.2	Development of Thailand's Global Health dashboard	5.2.1	Global Health dashboard	1 online dashboard x 135,000 Baht	135,000
	5.3	Materials			12 months x 5,000 Baht	60,000
	5.4	Overhead (<10% of total budget)				932,600
TOTAL						10,258,600

G. Responsible agencies

Program Manager:

Dr. Walaiporn Patcharanarumol,
Director Global Health Division, Ministry of Public Health

Responsible agency:

Global Health Division, Ministry of Public Health as lead agency
International Health Policy Program Foundation (IHPP) as contracting agency